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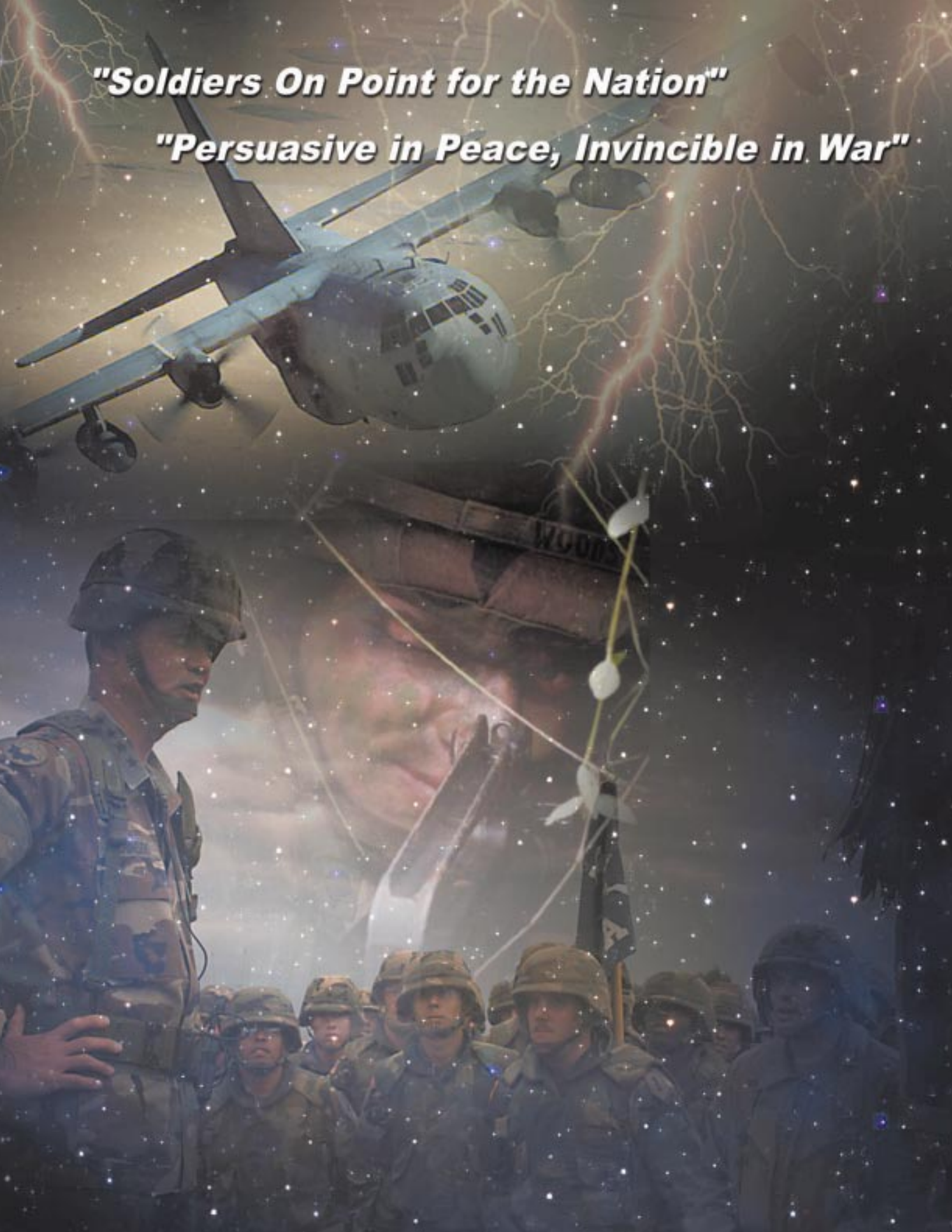
INITIAL BRIGADE

COMBAT TEAM

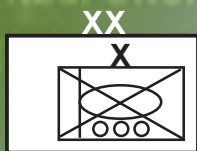


"Soldiers On Point for the Nation"

"Persuasive in Peace, Invincible in War"

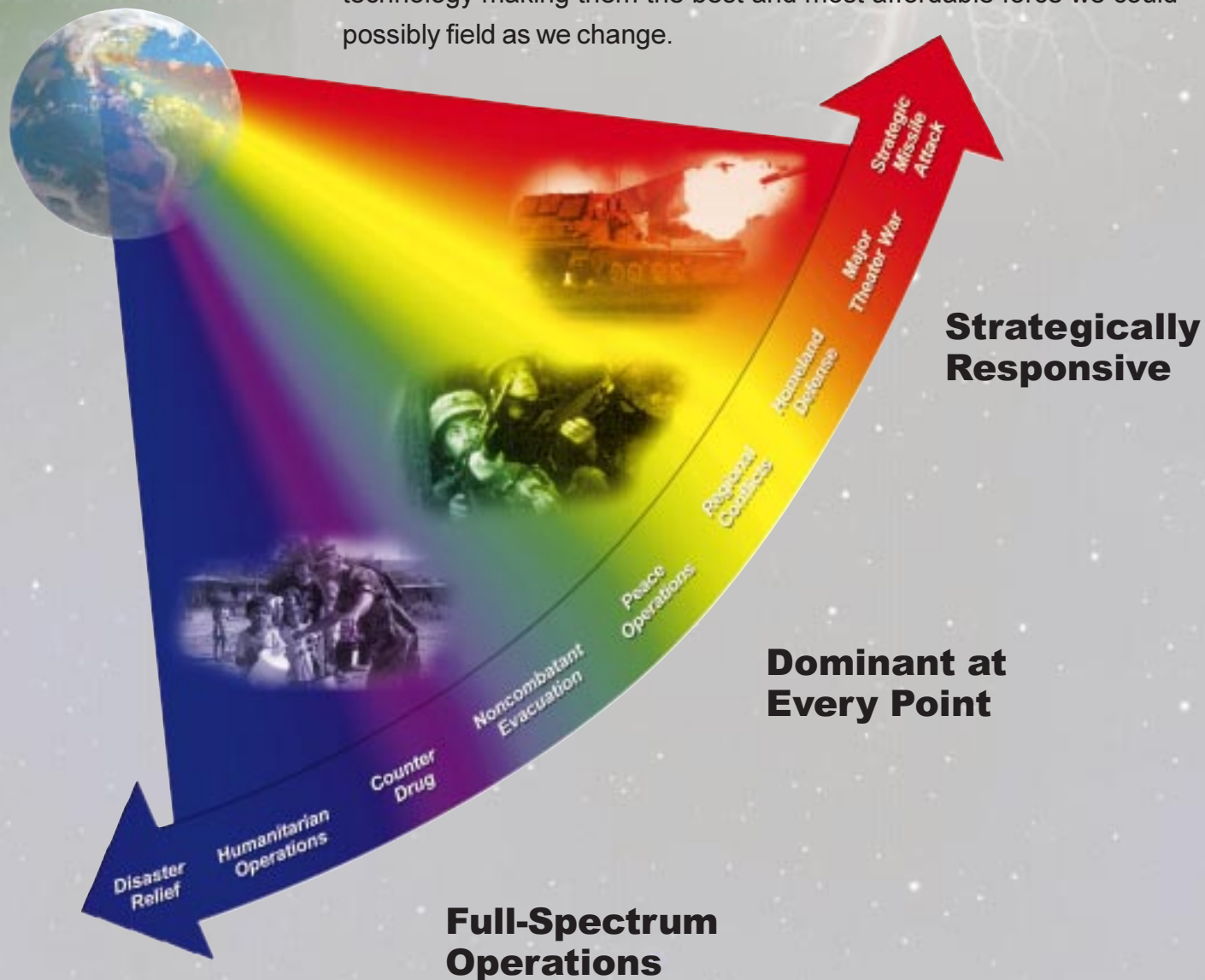


INITIAL BRIGADE COMBAT TEAM



Blazing the Trail

Initial Brigade Combat Teams will become operational at Fort Lewis, Washington over the next 18 months. This is the beginning of the transformation of the most respected Army in the world into a *Strategically Responsive* force that is *Dominant* across the *Full Spectrum* of operations. As the initial brigades are formed, they will remain under the command and control of their parent divisions and will use “off-the-shelf” technology making them the best and most affordable force we could possibly field as we change.



INITIAL BRIGADE COMBAT TEAM

Developing Full-Spectrum Capability – Informing the Objective Force

These initial brigades are a glimpse of The Army's future – models of the more agile, versatile, future fighting force to come. These initial brigades are not experimental but they will provide some key developmental insights into the doctrine, training, organization, and leader development of the Objective Force.

Our intent is to transform The Army into a more lethal and effective force equipped with internetted communications and intelligence systems. Once equipped with the Future Combat System, these brigades will be able to deploy anywhere in the world within 96 hours, a division in 120 hours, and five divisions in 30 days.



It will be a capabilities based force with . . .

The **responsiveness** to **deploy** rapidly as a combat unit and immediately commence operations to directly affect the outcome of a situation or crisis within hours of a decision.

The **agility** to quickly transition from peace-keeping, to peacemaking, to combat, and transition back to peace without augmentation, a break in contact, or additional training.

The **versatility** to accommodate crises that often mutate with little or no warning.

Overwhelming embedded **lethality** to deter aggression when possible and to dominate the battlespace when deterrence fails.



Survivability to meet the challenges of asymmetric tactics, techniques, and procedures as well as niche capabilities.

Sustainability to continue operations longer than any adversary.

The New World Disorder and . . .

The turmoil of the 1990s provides a glimpse of the future and stands as testimony for the rationale behind our transformation initiatives. The downfall of communism proved to be a two-edged sword. Along with the freedom it brought to millions of people, it unleashed long suppressed ethnic and religious hatreds, giving rise to regional conflicts around the globe. While the threat of global war has greatly diminished, the world remains a dangerous place. The proliferation of weapons technologies, the increasing mobility of terrorist organizations and the ubiquitous access to information-age products and services will continue to ignite unpredictable threats in a variety of terrain ranging from rural towns, to crowded cities, to the open and rolling expanses of the desert. And if history has taught us anything, it is that somewhere, at some time, we will be confronted by regional and, eventually, near-peer competitors. We must prepare for that inevitability now.

. . . The Army Vision

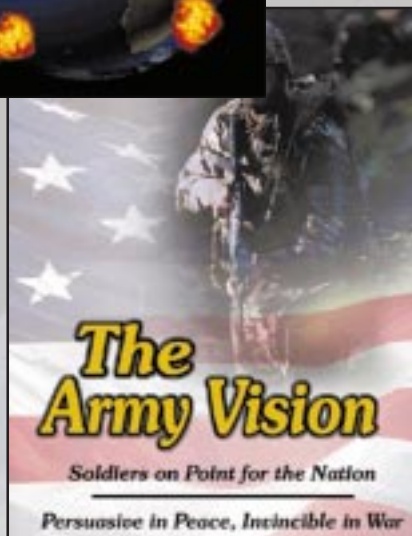
It is within this context that the Chief of Staff, articulated The Army's Vision to transition to a more deployable, lethal, land force to provide the National Command Authority and our Commanders-in-Chief a broad array of options to deal with any set of circumstances.

At present, The Army is capable of full-spectrum dominance, however, its organization and force

structure are not optimized for both strategic responsiveness and full-spectrum dominance. Our light forces can deploy quite rapidly – within a matter of days – but they lack the lethality, tactical mobility and staying power once inserted. Our mechanized forces possess overwhelming lethality and staying power but require too much time to deploy, affording the adversary time to prepare for the arrival of U.S. Forces. Studies and analyses indicate that the faster a capable joint contingency force can respond to a crisis, the faster the crisis can be resolved. The ability to swiftly respond deters, reduces risk, constrains enemy options, and expands the array of possible favorable outcomes.

By forming these Initial Brigade Combat Teams, the Army will be fielding a credible conventional capability. Currently, two options exist for forced entry into a non-permissive or semi-permissive environment – The Army's XVIII Airborne Corps and the Marines. While they can get anywhere quickly, it takes significant time to

close a mechanized force on them. The Initial Brigade Combat Teams afford the opportunity to put a significant lethal, mobile, and survivable combat force in behind the forced entry force to close any gap in sustained capability.



INITIAL BRIGADE COMBAT TEAM

The Process of Discovering the Materiel Solution

Having established an initial organization and operational concepts for the Brigade Combat Teams, leaders from The Army staff, the Training and Doctrine Command, Forces Command, The Army Materiel Command and the Tank-automotive and Armaments Command are focusing attention on equipment. Challenged by a rigorous timeline to field the initial brigades within the next 12 to 18 months, materiel developers are drawn to equipment that is already in The Army inventory or readily available through government or commercial off-the-shelf acquisition. Equipment requirements, for instance an interim armored vehicle which is air deployable and interoperable, brought industry to Fort Knox for a "platform performance demonstration" in December and January.



The Platform Performance Demonstration (PPD)



The Platform Performance Demonstration (PPD) was an innovative hands-on market survey designed to determine the state of materiel systems available for the initial and the interim brigades.



PPD – Purpose

Specifically, the Fort Knox Platform Performance Demonstration was designed to:

- Showcase the current state of the art for medium armored vehicles
- Communicate the Army's requirements to industry
- Provide a forum for eventual industry teaming
- Allow the Army to refine its requirements
- Explore presently available vehicles for adaptability to our platform requirements and potential for technology insertion.



PPD – Process

Accordingly, The Army brought together soldiers, noncommissioned officers and leaders from across The Army to assess more than two dozen candidate platforms in an attempt to find a common carrier or several platforms to serve as infantry fighting vehicles, mobile gun systems and reconnaissance platforms.

INITIAL BRIGADE COMBAT TEAM

The Way Ahead

Training, reorganization and new equipment fielding dot the Initial Brigade Combat Team planning calendars during the second and third quarters of fiscal year 2000. The reorganization of the 3rd Brigade, 2nd Infantry Division is set for late winter, early spring. Using the Interim Armored Vehicle Operational Requirements Document, or IAV-ORD, industry will meet in late spring for the next stage of the selection process. By early summer, Army Materiel Command leaders expect to make final decisions concerning the initial vehicle platform for the Brigade Combat Teams.

Combined Arms Organization

By early 2001, the first Brigade Combat Team will be nearing full operational capability. Its strength will be its superb strategic, operational and tactical mobility, and the ability to achieve decisive action through dismounted infantry assault. It will possess exceptional command, control and communications capabilities. Its leaders will be trained and ready for fluid operations . . . battles that change from decisive engagement into peacekeeping operations overnight.



Soldiers—The Heart of the Brigade Combat Teams

While equipment development is proceeding apace, Army leaders have not lost sight of the most important component of the Brigade Combat Teams . . . Soldiers. Driven by the warrior ethos, physical, moral and mental competence, along with their skill at adapting—soldiers will be, as always, the heart of these new brigades. The magnificence of our moments as an Army will continue to be delivered by our people. They are the engine behind our capabilities and the centerpiece of our formation.

Loyalty

Duty

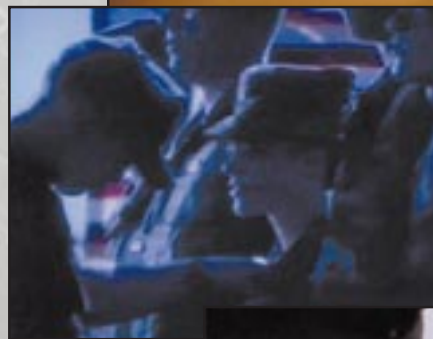
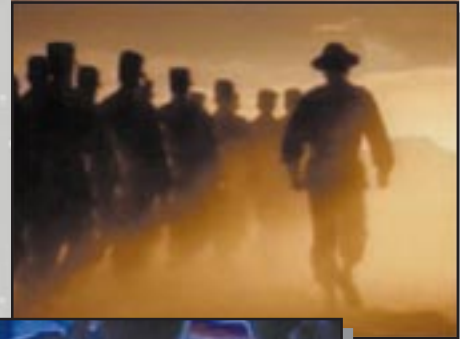
Respect

Selfless Service

Honor

Integrity

Personal Courage



INITIAL BRIGADE COMBAT TEAM

The Brigade Combat Team— Full-Spectrum Dominance

The Initial Brigade Combat Team is a full-spectrum, conventional combat capable force organized and employed under a division headquarters. It is designed and optimized primarily for employment in small-scale contingency operations in complex and urban terrain, and built to confront low-end and mid-range threats that may employ conventional and asymmetric capabilities. With augmentation it can effectively participate in major theater war as a component of a division or corps or in stability and support operations as an early entry force and/or as a guarantor to provide security for stability forces by means of its extensive combat capabilities.

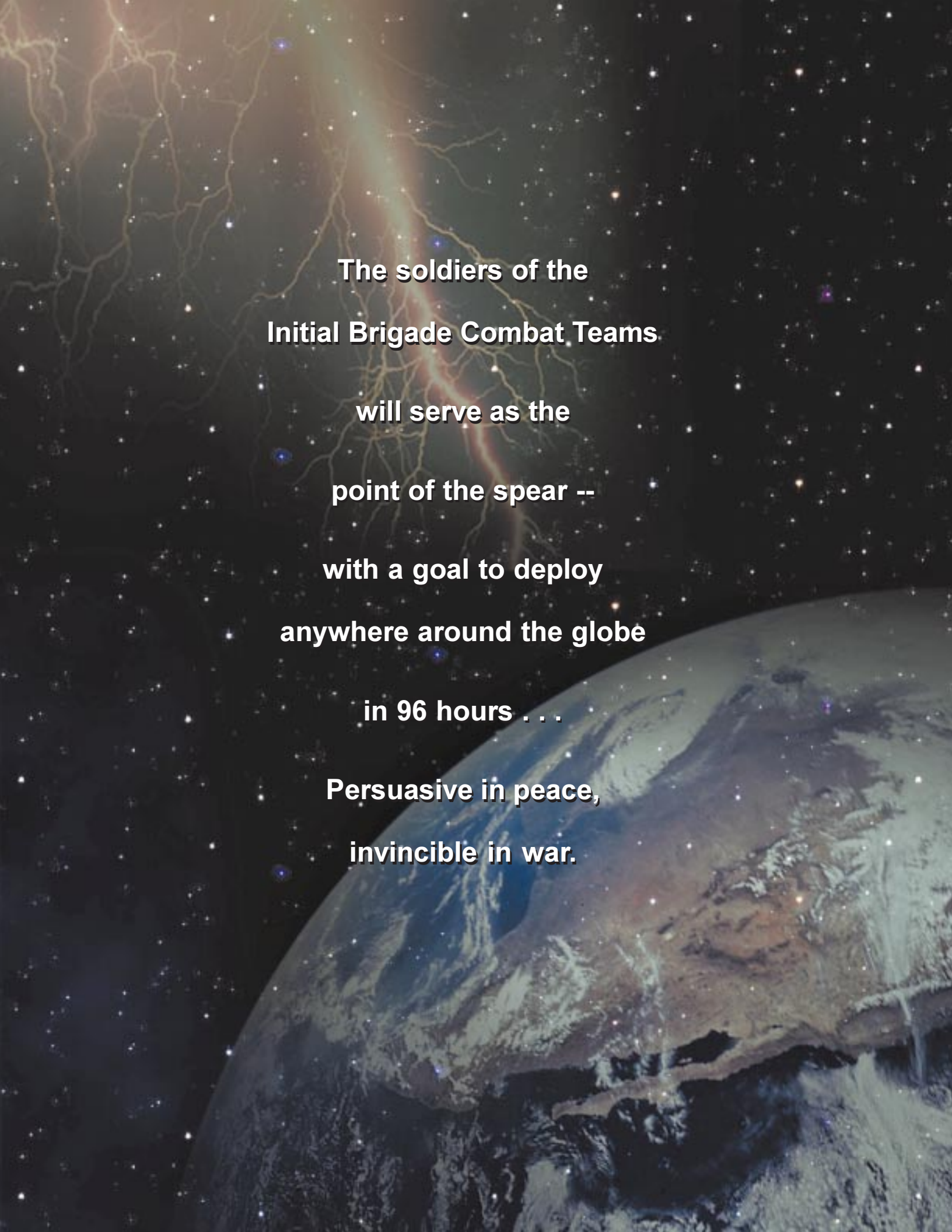
The brigades will deploy rapidly, execute early entry operations and conduct effective combat operations immediately on arrival to prevent, contain, stabilize or resolve conflict through shaping and decisive operations.



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**The soldiers of the
Initial Brigade Combat Teams
will serve as the
point of the spear --
with a goal to deploy
anywhere around the globe**

in 96 hours . . .

**Persuasive in peace,
invincible in war.**



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